

Givaudan[®]
Leading Sensory Innovation



Full Year 2005 Results

Givaudan's Leadership Position Further Strengthened

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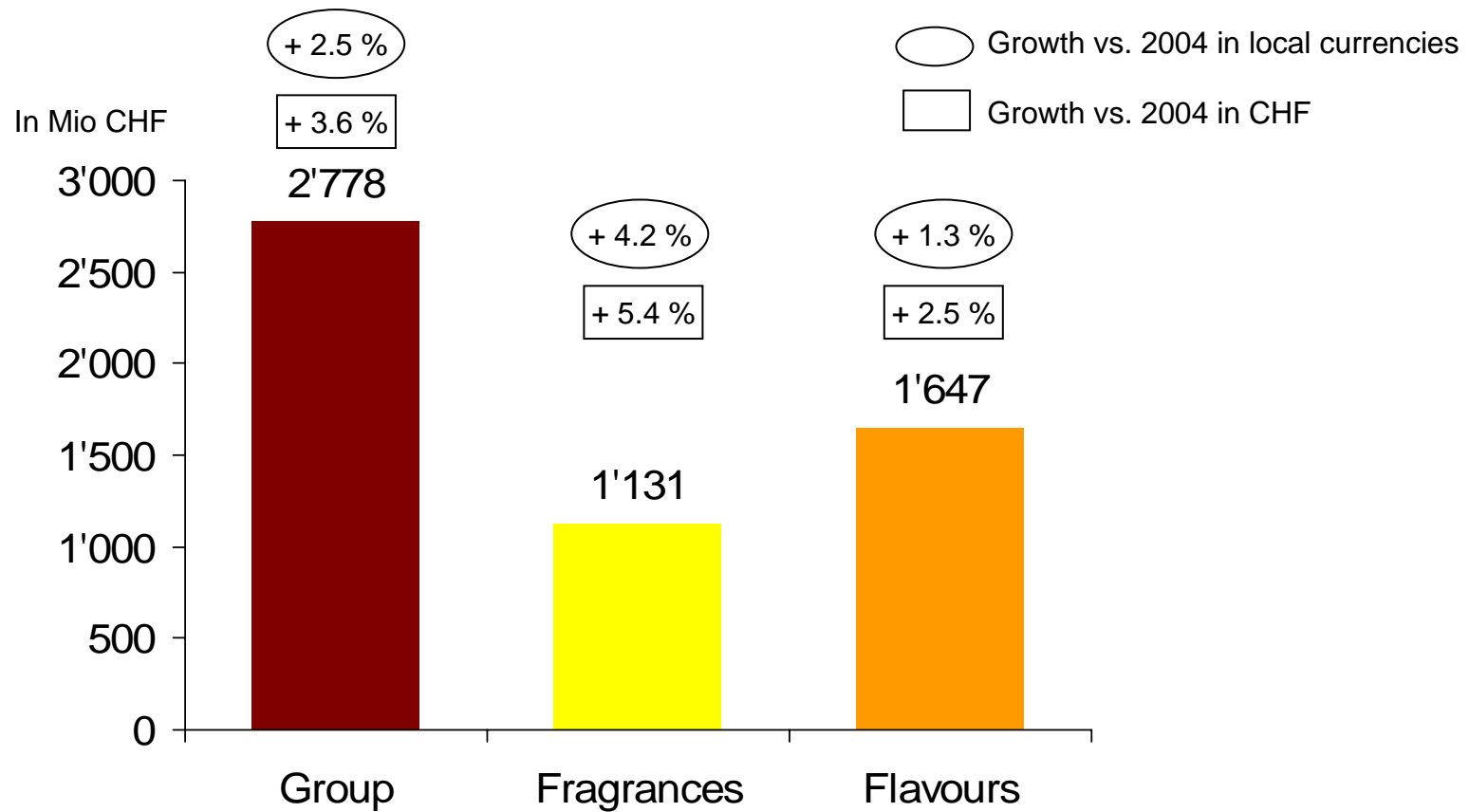
Gilles Andrier
CEO

Results 2005

Highlights

- Above market sales growth in core business
- Further improved operating performance
- Net profit increased from CHF 337 million to CHF 406 million, the net profit margin from 12.6% to 14.6%
- EPS increased 27% from CHF 44.64 to CHF 56.57
- 3rd share buy back programme ongoing
- Further dividend increase proposed
- Successful leadership change

Sales 2005



Continued Portfolio Rationalisation

- Sales of fragrance ingredients reduced by CHF17 million
- Elimination of low margin flavour ingredients by CHF 10 million
- Further estimated rationalisation impact in 2006:
 - Flavours CHF 25 million
 - Fragrances CHF 20 million

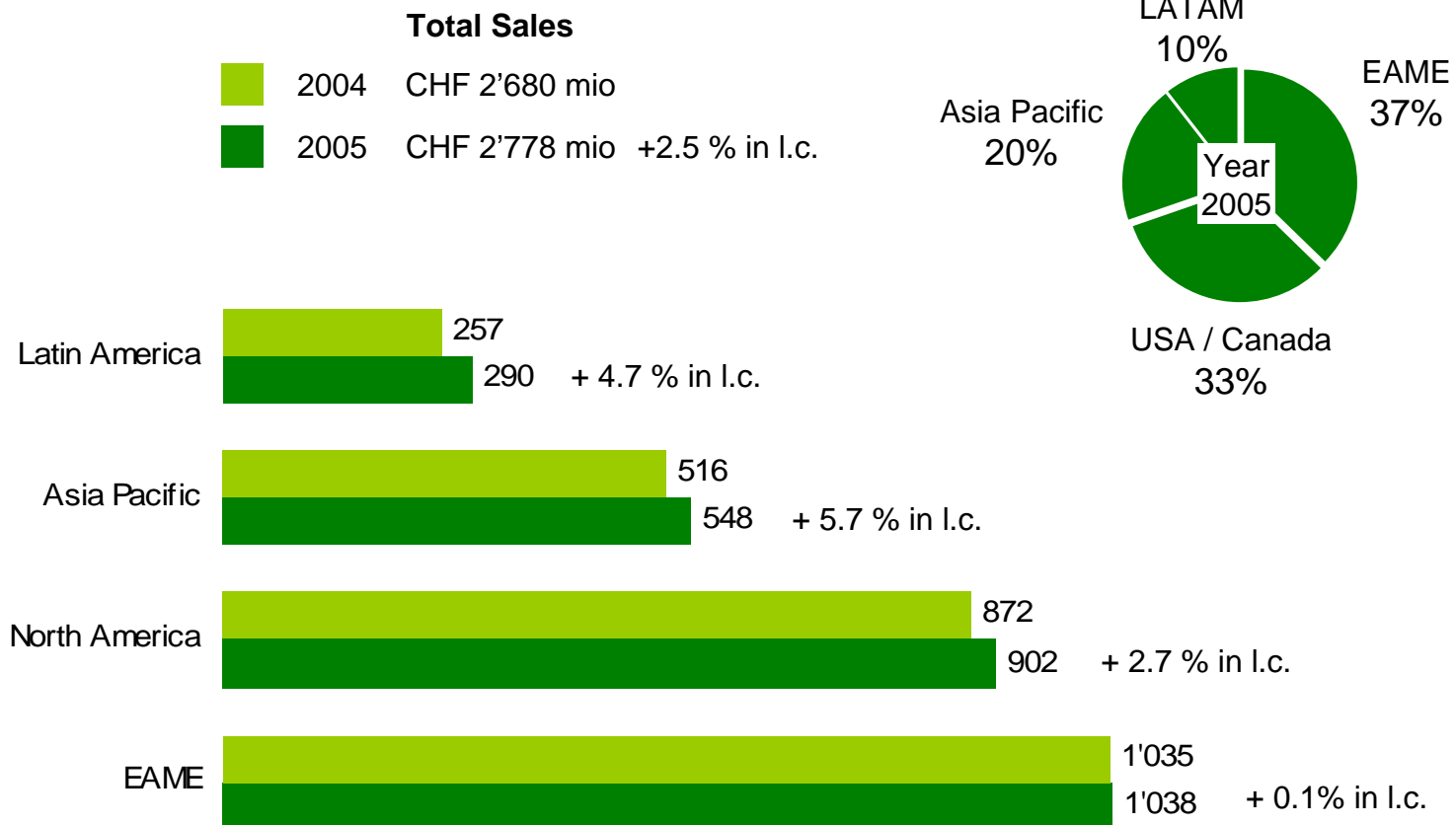
Sales Evolution by Quarter

In Mio CHF

| | Q1 2005 | versus Q1 2004 | | Q2 2005 | versus Q2 2004 | |
|-----------------------|--------------|----------------|--------------|--------------|----------------|-------------|
| | | in CHF | in l.c. | | in CHF | in l.c. |
| Fragrances | 273.1 | -1.9% | 0.8% | 281.9 | 2.3% | 3.2% |
| Flavours | 395.6 | -6.5% | -3.2% | 417.4 | -1.1% | 0.0% |
| Givaudan Total | 668.7 | -4.7% | -1.6% | 699.3 | 0.2% | 1.3% |

| | Q3 2005 | versus Q3 2004 | | Q4 2005 | versus Q4 2004 | |
|-----------------------|--------------|----------------|-------------|--------------|----------------|-------------|
| | | in CHF | in l.c. | | in CHF | in l.c. |
| Fragrances | 295.9 | 8.1% | 5.9% | 280.0 | 14.1% | 7.2% |
| Flavours | 421.7 | 7.6% | 5.0% | 412.1 | 11.4% | 4.0% |
| Givaudan Total | 717.6 | 7.8% | 5.4% | 692.1 | 12.5% | 5.3% |

Sales Evolution by Region In Mio CHF



Further Improved Operating Performance

- Positive impact of European site consolidation in flavours and full benefits of the margin improvement initiatives announced two years ago
- Gross profit margin improved from 47.7% to 48.9%
- Operating profit improved from CHF 480 million to CHF 513 million, the operating margin from 17.9% to 18.5%

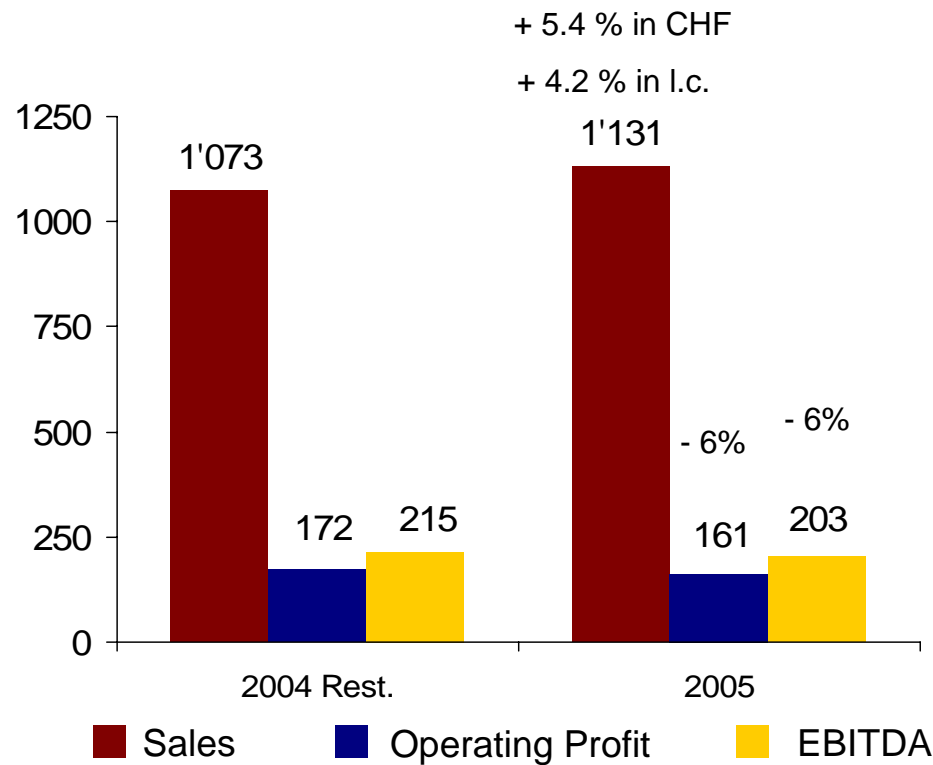
Continued Site Consolidation

- Flavour production transfer from Barneveld (Netherlands) successfully completed
- Tremblay (Paris) closed, culinary centre moved to Kempththal, flavour commercial team to Argenteuil
- US site closures in New Milford and Oconomowoc announced

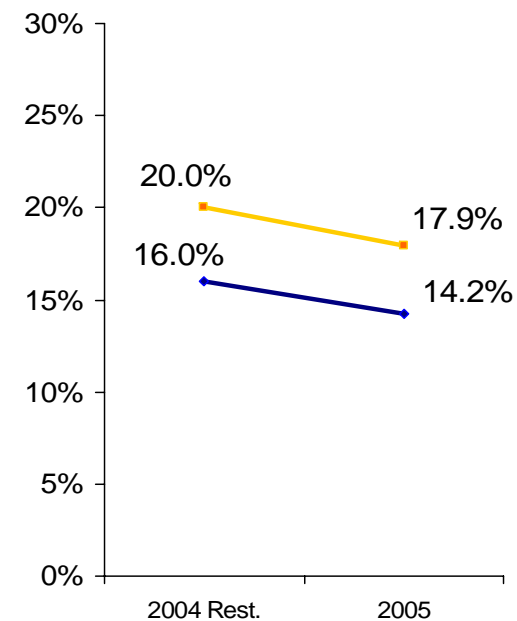
Fragrance Division

Sales, Operating Profit and EBITDA (bef. restruct. and impairments)

In Mio CHF



In % of Sales



Fragrance Division

Highlights 2005

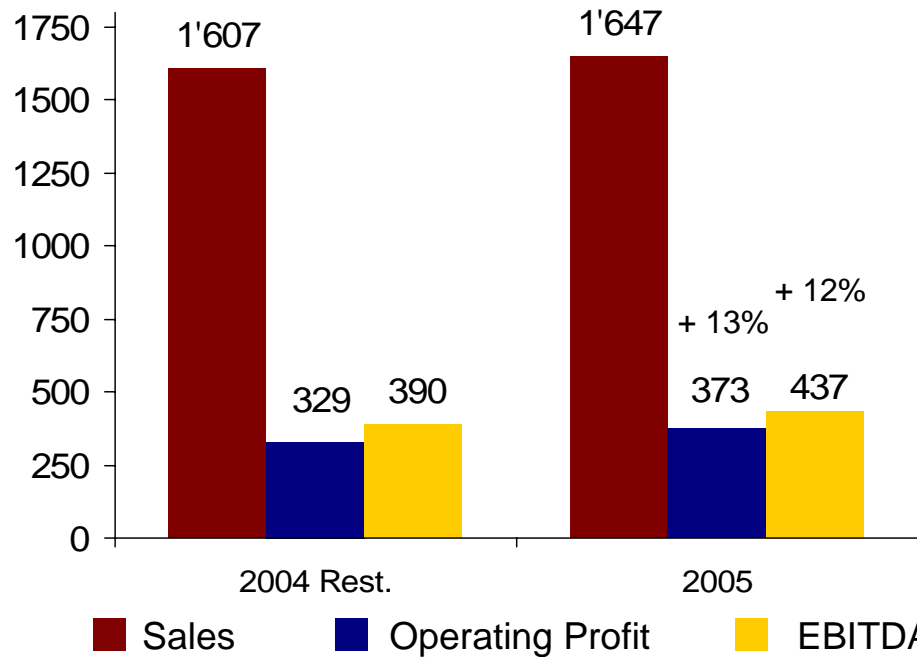
- Significant above market growth in Consumer Products for the fifth consecutive year
- Sustained sales in Fine Fragrances after two years of double digit growth
- Continued momentum in speciality ingredients
 - Double-digit sales growth
 - Commercialisation of two ingredients: Toscanol, Ultrazur
- Profitability affected by higher operating cost, raw material prices and provisions mainly due to regulatory changes in USA
- Investments for the future: redesigned perfumery school, extension of fine fragrance studios in Paris and New York, increase of fragrance compounding capacity in Switzerland

Flavour Division

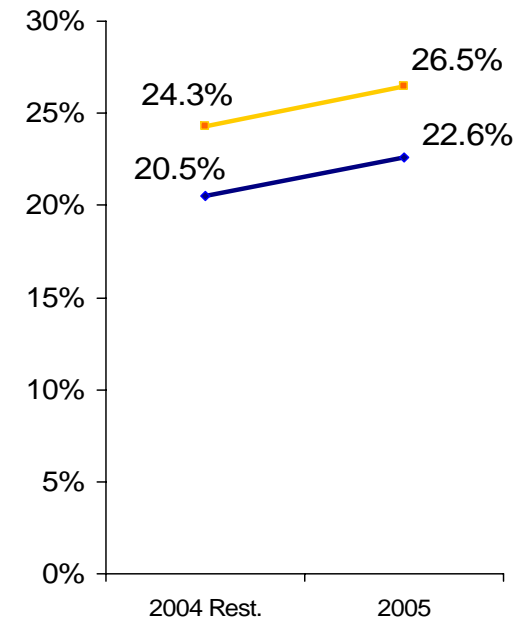
Sales, Operating Profit and EBITDA (bef. restruct. and impairments)

In Mio CHF

+ 2.5% in CHF
+ 1.3% in l.c.



In % of Sales



Flavour Division

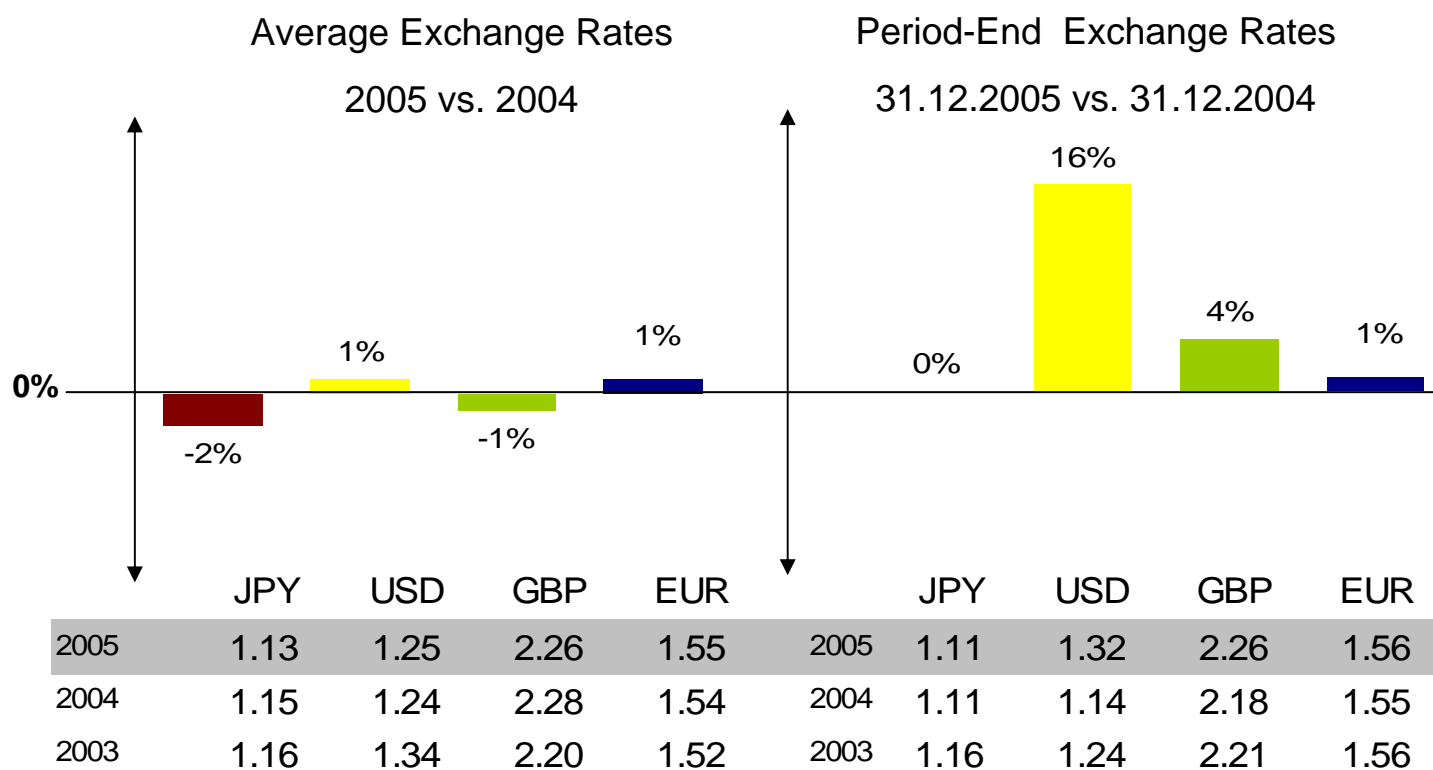
Highlights 2005

- Good growth in areas of strategic focus
 - Asia Pacific, Eastern Europe, Latin America
 - Beverages and Foodservice
- Flat sales growth in North America and Europe due to portfolio rationalisation and lower market prices for vanilla
- Increased profitability primarily due to product mix and margin improvement initiatives
- New flavour creation and production centre in Shanghai on track
- European site consolidation finalised
- Consolidation of flavour activities in USA announced, to be completed by 2007

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Matthias Währen
CFO

Exchange Rates Development



Business Statement

| In Mio CHF | 2005 | | 2004 Restated | | Change in % |
|--|---------|---------------|---------------|---------------|----------------|
| | | in % of sales | | in % of sales | |
| Sales | 2'778 | 100.0 | 2'680 | 100.0 | + 4% |
| Cost of sales | (1'419) | (51.1) | (1'402) | (52.3) | + 1% |
| Gross Profit | 1'359 | 48.9 | 1'278 | 47.7 | + 6% |
| Marketing, development & distribution expenses | (658) | (23.7) | (633) | (23.6) | + 4% |
| Administration expenses | (112) | (4.0) | (97) | (3.6) | + 15% |
| Amortisation of intangible assets | (19) | (0.7) | (18) | (0.7) | + 6% |
| Other operating income (expenses), net | (57) | (2.0) | (50) | (1.9) | + 14% |
| Operating profit | 513 | 18.5 | 480 | 17.9 | + 7% |
| Operating profit before restruct./impairments | 534 | 19.2 | 501 | 18.7 | + 7% |
| EBITDA bef. restruct./impairments | 640 | 23.0 | 605 | 22.6 | + 6% |

Key Operating Figures in USD

| In Mio CHF | 2005 | | 2004 Restated | | Change | |
|--|--------|--------|---------------|--------|--------|--------|
| | in CHF | in USD | in CHF | in USD | in CHF | in USD |
| Sales | 2'778 | 2'229 | 2'680 | 2'157 | + 3.6% | +3.3% |
| Operating profit before restruct./impairments | 534 | 428 | 501 | 403 | + 6.6% | + 6.2% |
| Operating profit | 513 | 412 | 480 | 386 | + 6.9% | + 6.7% |

Key Operating Ratios

| in % of Sales (before restructuring and impairments) | 2005 | 2004 Restated |
|---|-------|------------------|
| Gross Profit Margin | 48.9% | 47.7% |
| Operating Return On Sales (EBIT) | 19.2% | 18.7% |
| EBITA | 19.9% | 19.4% |
| EBITDA | 23.0% | 22.6% |
| EBIDA | 20.2% | 18.9% |
| Gross Additions to PPE | 5.8% | 5.6% |

Income Statement

| In Mio CHF | 2005 | | 2004 Restated | | Change |
|----------------------------------|-------|---------------|---------------|---------------|--------|
| | | in % of sales | | in % of sales | |
| Sales | 2'778 | 100.0 | 2'680 | 100.0 | + 4% |
| Operating profit | 513 | 18.5 | 480 | 17.9 | + 7% |
| Financial income (expenses), net | (26) | (0.9) | (51) | (1.9) | - 49% |
| Result before taxes | 487 | 17.6 | 429 | 16.0 | + 14% |
| Income taxes | (80) | (2.9) | (92) | (3.4) | - 13% |
| Result after taxes | 407 | 14.7 | 337 | 12.6 | + 21% |
| Minority interest | (1) | (0.1) | - | - | nr |
| Net income | 406 | 14.6 | 337 | 12.6 | + 21% |
| Earnings per share - basic (CHF) | 56.57 | | 44.64 | | + 27% |

Detail of Financial Income (Expenses)

| In Mio CHF | 2005 | 2004 Restated |
|---|-------------|------------------|
| Interest expense | (64) | (59) |
| Amortisation of debt discount | (1) | - |
| Exchange gains (losses), net | 27 | 5 |
| Net gains (losses) on currency derivatives | (22) | 15 |
| Interest and dividend income | 8 | 8 |
| Net gains (losses) on marketable securities | 27 | (15) |
| Fair value and realised gains (losses) from other derivatives, net | (5) | (5) |
| Fair value and realised gains (losses) from own equity instruments, net | 15 | 10 |
| Other financial income (expenses), net | (11) | (10) |
| Total Financial income (expenses), net | (26) | (51) |

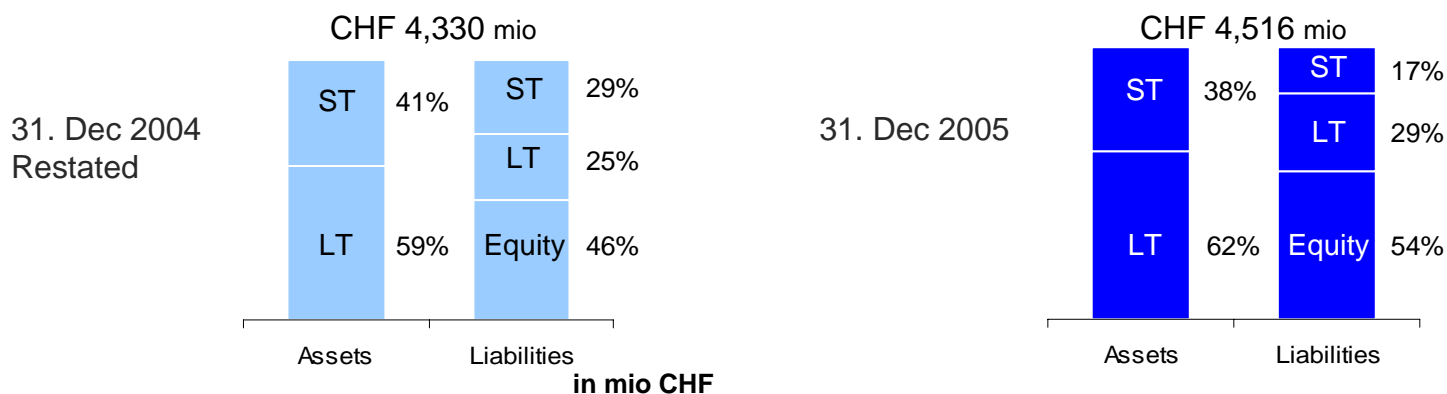
Operating Cash Flow after Investments and Taxes

| in Mio CHF | 2005 | 2004 Restated |
|---|-------|------------------|
| EBITDA before impairments | 640 | 584 |
| Changes in working capital, net | (53) | 26 |
| Income taxes paid | (92) | (24) |
| Other operating cash flows, net | 7 | - |
| Operating Cash Flow after Taxes | 502 | 586 |
| Net additions to PPE and Intangibles | (151) | (143) |
| Operating Cash Flow after Investments and Taxes | 351 | 443 |
| OCFAT (in % of sales) | 13% | 17% |

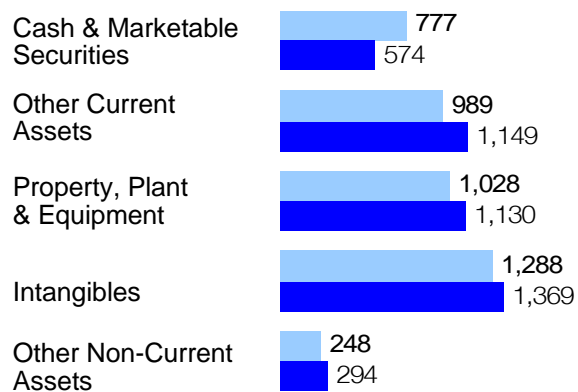
Financial Cash Flow

| in Mio CHF | 2005 | 2004 Restated |
|--|-------|------------------|
| <u>Operating Cash Flow after Investments and Taxes</u> | 351 | 443 |
| Net increase (decrease) in debt | (47) | 134 |
| Sales and Purchase of marketable securities, net | 67 | 22 |
| Sales and Purchase of financial instruments, net | (36) | 30 |
| Acquisition of own equity instruments, net | (339) | (493) |
| Dividend paid | (117) | (118) |
| Interest paid | (62) | (53) |
| Others, net | (1) | 1 |
| <u>Net effect of currency translation on cash</u> | 14 | (1) |
| Cash Movement | (170) | (35) |

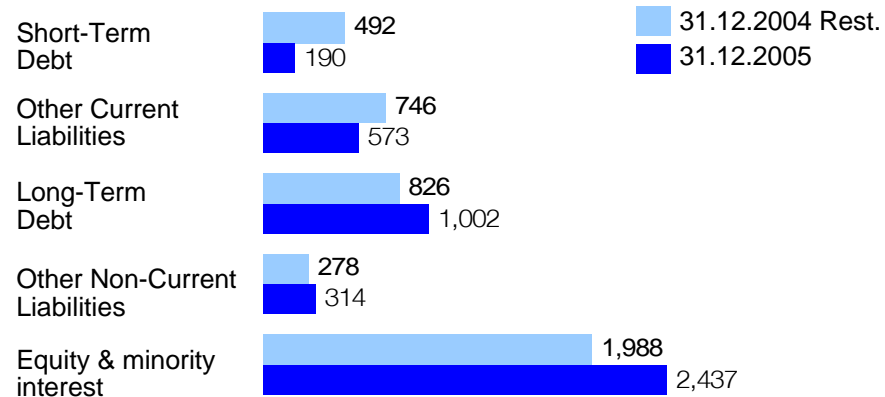
Balance Sheet



Assets



Liabilities and Equity



Financial Summary

- Strong operating performance with 7% EBIT growth
- Non-operating performance positively impacted by:
 - Gains on marketable securities
 - Low tax expenses
- Net profit increased by 21%
- EPS increased by 27%
- Good operating cash flow, CHF 351 million after investments
- CHF 286 million returned to shareholders in form of share buy backs and dividends
- Strong balance sheet with 54% of equity

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Share Buy Back

- The second share buy back programme was finalised beginning of May 2005.
- Under the third programme, started in May 2005 and aiming at buying back 720,000 shares, 34,800 shares were bought back until mid February. The Board of Directors has decided to extend this programme until May 2007.
- The Board of Directors will propose to cancel the shares repurchased by beginning of March 2006 under the second and third programme

Dividend 2006

- In view of the excellent results 2005, the Board of Directors will propose to the AGM on 7 April 2006, the payment of an ordinary dividend of CHF 17.60 per share
- 8% increase over the 2004 total dividend paid per share

Outlook

- Focus on
 - High growth markets
 - High value adding segments
 - Innovation platform
 - Talent management
- Launch strategic initiatives to close gaps
- Maintain strict cost discipline
- Sustain focus on total shareholder return

Givaudan is well positioned for another good result in 2006

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