## 2017 Full Year Results

## Financial summary



## Givaudan



## Key figures

## Financial Review

For the year ended 31 December

| in millions of Swiss francs except earnings per share data | $\mathbf{2 0 1 7}$ | 2016 |
| :--- | ---: | ---: |
| Sales | $\mathbf{5 , 0 5 1}$ | $\mathbf{4 , 6 6 3}$ |
| Gross profit | $\mathbf{2 , 2 5 0}$ | $\mathbf{2 , 1 2 8}$ |
| as \% of sales | $44.5 \%$ | $45.6 \%$ |
| EBITDA | $\mathbf{1 , 0 8 9}$ | $\mathbf{1 , 1 2 6}$ |
| as $\%$ of sales | $21.6 \%$ | $24.1 \%$ |
| Operating income | $\mathbf{8 6 9}$ | $\mathbf{8 7 5}$ |
| as $\%$ of sales | $17.2 \%$ | $18.8 \%$ |
| Income attributable to equity holders of the parent | $\mathbf{7 2 0}$ | $\mathbf{6 4 4}$ |
| as $\%$ of sales | $14.2 \%$ | $\mathbf{1 3 . 8 \%}$ |
| Earnings per share - basic (CHF) | $\mathbf{7 8 . 1 8}$ | $\mathbf{6 9 . 9 5}$ |
| Earnings per share - diluted (CHF) | $\mathbf{7 7 . 5 4}$ | $\mathbf{6 9 . 3 4}$ |
| Operating cash flow | $\mathbf{8 6 1}$ | $\mathbf{8 0 5}$ |
| as $\%$ of sales | $\mathbf{1 7 . 0 \%}$ | $\mathbf{1 7 . 3 \%}$ |
| Free cash flow | $\mathbf{5 9 4}$ | $\mathbf{5 9 7}$ |
| as $\%$ of sales | $\mathbf{1 1 . 8 \%}$ | $\mathbf{1 2 . 8 \%}$ |

[^0]
## Key figures

## Financial Review

For the six months ended 31 December (unaudited)

| in millions of Swiss francs except earnings per share data | 2017 | 2016 |
| :---: | :---: | :---: |
| Sales | 2,568 | 2,329 |
| Gross profit | 1,118 | 1,035 |
| as \% of sales | 43.5\% | 44.4\% |
| EBITDA ${ }^{\text {a }}$ | 492 | 488 |
| as \% of sales | 19.2\% | 21.0\% |
| Operating income | 380 | 375 |
| as \% of sales | 14.8\% | 16.1\% |
| Income attributable to equity holders of the parent | 336 | 276 |
| as \% of sales | 13.1\% | 11.9\% |
| Earnings per share-basic (CHF) | 36.48 | 29.96 |
| Earnings per share - basic (CHF) | 36.17 | 29.72 |
| Operating cash flow | 592 | 568 |
| as \% of sales | 23.1\% | 24.4\% |
| Free cash flow | 462 | 423 |
| as \% of sales | 18.0\% | 18.2\% |

[^1]
## Key figures

## Group

For the year ended 31 December

| in millions of Swiss francs | $\mathbf{2 0 1 7}$ | 2016 |
| :--- | ---: | ---: |
| Sales to third parties | $\mathbf{5 , 0 5 1}$ | $\mathbf{4 , 6 6 3}$ |
| EBITDA | $\mathbf{1 , 0 8 9}$ | $\mathbf{1 , 1 2 6}$ |
| as $\%$ of sales | $21.6 \%$ | $24.1 \%$ |
| One off items | $\mathbf{( 8 7 )}$ | $\mathbf{6 2}$ |
| Comparable EBITDA | $\mathbf{1 , 1 7 6}$ | $\mathbf{1 , 0 6 4}$ |
| as of sales | $23.3 \%$ | $22.8 \%$ |
| Operating income | $\mathbf{8 6 9}$ | $\mathbf{8 7 5}$ |
| as $\%$ of sales | $\mathbf{1 7 . 2 \%}$ | $\mathbf{1 8 . 8 \%}$ |

[^2]
## Key figures - by Division

## Flavour Division

For the year ended 31 December

| in millions of Swiss francs | $\mathbf{2 0 1 7}$ | 2016 |
| :--- | ---: | ---: |
| Sales to third parties | $\mathbf{2 , 7 0 8}$ | $\mathbf{2 , 4 3 3}$ |
| EBITDA | $\mathbf{6 0 3}$ | $\mathbf{5 2 3}$ |
| as $\%$ of sales | $22.3 \%$ | $21.5 \%$ |
| One off items | $\mathbf{2}$ |  |
| Comparable EBITDA | $\mathbf{6 0 1}$ | $\mathbf{5 2 3}$ |
| as $\%$ of sales | $22.2 \%$ | $21.5 \%$ |
| Operating income | $\mathbf{4 7 3}$ | $\mathbf{3 8 2}$ |
| as $\%$ of sales | $\mathbf{1 7 . 5 \%}$ | $\mathbf{1 5 . 7 \%}$ |

a) EBITDA: Earnings Before Interest (and other financial income (expense), net), Tax, Depreciation and Amortisation. This corresponds to operating income before depreciation, amortisation and impairment of long-lived assets.

## Fragrance Division

For the year ended 31 December

| in millions of Swiss francs | $\mathbf{2 0 1 7}$ | 2016 |
| :--- | ---: | ---: |
| Sales to third parties | $\mathbf{2 , 3 4 3}$ | $\mathbf{2 , 2 3 0}$ |
| EBITDA | $\mathbf{4 8 6}$ | $\mathbf{6 0 3}$ |
| as $\%$ of sales | $20.7 \%$ | $\mathbf{2 7 . 0 \%}$ |
| One off items | $\mathbf{( 8 9 )}$ | $\mathbf{6 2}$ |
| Comparable EBITDA | $\mathbf{5 7 5}$ | $\mathbf{5 4 1}$ |
| as $\%$ of sales | $24.5 \%$ | $\mathbf{2 4 . 3 \%}$ |
| Operating income | $\mathbf{3 9 6}$ | $\mathbf{4 9 3}$ |
| as $\%$ of sales | $\mathbf{1 6 . 9 \%}$ | $\mathbf{2 2 . 1 \%}$ |

[^3] amortisation and impairment of long-lived assets.

## Consolidated financial statements

## Consolidated Income Statement

For the year ended 31 December

| in millions of Swiss francs, except for earnings per share data | 2017 | 2016 |
| :---: | :---: | :---: |
| Sales | 5,051 | 4,663 |
| Cost of sales | $(2,801)$ | $(2,535)$ |
| Gross profit | 2,250 | 2,128 |
| as \% of sales | 44.5\% | 45.6\% |
| Selling, marketing and distribution expenses | (669) | (640) |
| Research and product development expenses | (424) | (400) |
| Administration expenses | (178) | (186) |
| Share of (loss) profit of jointly controlled entities | - | (1) |
| Other operating income | 42 | 75 |
| Other operating expense | (152) | (101) |
| Operating income | 869 | 875 |
| as \% of sales | 17.2\% | 18.8\% |
| Financing costs | (42) | (51) |
| Other financial income (expense), net | (32) | (40) |
| Income before taxes | 795 | 784 |
| Incometaxes | (75) | (140) |
| Income for the period | 720 | 644 |
| Attribution |  |  |
| Income attributable to equity holders of the parent | 720 | 644 |
| as \% of sales | 14.2\% | 13.8\% |
| Earnings per share - basic (CHF) | 78.18 | 69.95 |
| Earnings per share-diluted (CHF) | 77.54 | 69.34 |

## Consolidated Statement of Comprehensive Income

For the year ended 31 December

| in millions of Swiss francs | 2017 | 2016 |
| :---: | :---: | :---: |
| Income for the period | 720 | 644 |
| Items that may be reclassified to the income statement |  |  |
| Cash flow hedges |  |  |
| Movement in fair value, net | 3 | (14) |
| Gains (losses) removed from equity and recognised in the consolidated income statement | 5 | 10 |
| Movement on income tax | - | 1 |
| Exchange differences arising on translation of foreign operations |  |  |
| Change in currency translation | 63 | (125) |
| Movement on income tax | - | 2 |
| Items that will not be reclassified to the income statement |  |  |
| Defined benefit pension plans |  |  |
| Remeasurement gains (losses) of post employment benefit obligations | 55 | (148) |
| Movement on income tax | (38) | 33 |
| Other comprehensive income for the period | 88 | (241) |
| Total comprehensive income for the period | 808 | 403 |
| Attribution |  |  |
| Total comprehensive income attributable to equity holders of the parent | 808 | 403 |

## Consolidated Statement of Financial Position

## As at 31 December

| in millions of Swiss francs | 2017 | 2016 |
| :---: | :---: | :---: |
| Cash and cash equivalents | 534 | 328 |
| Derivative financial instruments | 16 | 9 |
| Derivatives on own equity instruments |  | 3 |
| Financial assets at fair value through income statement | 2 | 1 |
| Accounts receivable - trade | 1,147 | 996 |
| Inventories | 902 | 788 |
| Currenttaxassets | 32 | 26 |
| Prepayments | 123 | 96 |
| Other current assets | 98 | 96 |
| Current assets | 2,854 | 2,343 |
| Derivative financial instruments | 1 | - |
| Property, plant and equipment | 1,579 | 1,442 |
| Intangible assets | 2,482 | 2,311 |
| Deferred tax assets | 207 | 259 |
| Post-employment benefit plan assets | 21 | 12 |
| Financial assets at fair value through income statement | 63 | 59 |
| Jointly controlled entities | 33 | 35 |
| Investment property | 16 |  |
| Other long-term assets | 53 | 53 |
| Non-current assets | 4,455 | 4,171 |
| Total assets | 7,309 | 6,514 |
| Short-term debt | 308 | 7 |
| Derivative financial instruments | 12 | 32 |
| Accounts payable - trade and others | 662 | 494 |
| Accrued payroll \& payroll taxes | 149 | 143 |
| Current tax liabilities | 49 | 46 |
| Financial liability: own equity instruments | 93 | 57 |
| Provisions | 57 | 6 |
| Other current liabilities | 195 | 174 |
| Current liabilities | 1,525 | 959 |
| Derivative financial instruments | 60 | 62 |
| Long-term debt | 1,300 | 1,251 |
| Provisions | 67 | 59 |
| Post-employment benefit plan liabilities | 644 | 722 |
| Deferred tax liabilities | 99 | 93 |
| Other non-current liabilities | 76 | 75 |
| Non-current liabilities | 2,246 | 2,262 |
| Total liabilities | 3,771 | 3,221 |
| Share capital | 92 | 92 |
| Retained earnings and reserves | 5,682 | 5,477 |
| Own equity instruments | (157) | (109) |
| Other components of equity | $(2,079)$ | $(2,167)$ |
| Equity attributable to equity holders of the parent | 3,538 | 3,293 |
| Total equity | 3,538 | 3,293 |
| Total liabilities and equity | 7,309 | 6,514 |

## Consolidated Statement of Changes in Equity

For the year ended 31 December

| 2017 <br> in millions of Swiss francs | Share Capital | $\begin{aligned} & \text { Retained } \\ & \text { earnings } \\ & \text { and reserves } \end{aligned}$ | Own equity instruments | $\begin{array}{r} \text { Cash flow } \\ \text { hedges } \end{array}$ | Currency translation differences | Remeasurement of post employment benefit obligations | Total equity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance as at 1 January | 92 | 5,477 | (109) | (73) | $(1,519)$ | (575) | 3,293 |
| Income for the period |  | 720 |  |  |  |  | 720 |
| Other comprehensive income for the period |  |  |  | 8 | 63 | 17 | 88 |
| Total comprehensive income for the period |  | 720 |  | 8 | 63 | 17 | 808 |
| Dividends paid |  | (515) |  |  |  |  | (515) |
| Movement on own equity instruments, net |  |  | (48) |  |  |  | (48) |
| Net change in other equity items |  | (515) | (48) |  |  |  | (563) |
| Balance as at 31 December | 92 | 5,682 | (157) | (65) | $(1,456)$ | (558) | 3,538 |
|  |  |  |  |  |  |  |  |
| 2016 <br> in millions of Swiss francs | $\begin{array}{r} \text { Share } \\ \text { Capital } \end{array}$ | $\begin{array}{r} \text { Retained } \\ \text { earnings } \\ \text { and reserves } \end{array}$ | Own equity instruments | $\begin{array}{r} \text { Cash flow } \\ \text { hedges } \end{array}$ | Currency translation differences | Remeasurement of post employment benefit obligations | Total equity |
| Balance as at 1 January | 92 | 5,373 | (79) | (70) | $(1,396)$ | (505) | 3,415 |
| Income for the period |  | 644 |  |  |  |  | 644 |
| Other comprehensive income for the period |  |  |  | (3) | (123) | (115) | (241) |
| Total comprehensive income for the period |  | 644 |  | (3) | (123) | (115) | 403 |
| Dividends paid |  | (495) |  |  |  |  | (495) |
| Movement on own equity instruments, net |  |  | (30) |  |  |  | (30) |
| Transfers |  | (45) |  |  |  | 45 |  |
| Net change in other equity items |  | (540) | (30) |  |  | 45 | (525) |
| Balance as at 31 December | 92 | 5,477 | (109) | (73) | $(1,519)$ | (575) | 3,293 |

## Consolidated Statement of Cash Flows

For the year ended 31 December

| in millions of Swiss francs | 2017 | 2016 |
| :---: | :---: | :---: |
| Income for the period | 720 | 644 |
| Income tax expense | 75 | 140 |
| Interest expense | 29 | 42 |
| Non-operating income and expense | 45 | 49 |
| Operating income | 869 | 875 |
| Depreciation of property, plant and equipment | 114 | 113 |
| Amortisation of intangible assets | 104 | 132 |
| Impairment of long-lived assets | 2 | 6 |
| Other non-cash items |  |  |
| - share-based payments | 35 | 33 |
| - pension expense | 14 | (23) |
| - additional and unused provisions, net | 69 | 10 |
| - other non-cash items | (52) | (10) |
| Adjustments for non-cash items | 286 | 261 |
| (Increase) decrease in inventories | (107) | (38) |
| (Increase) decrease in accounts receivable | (125) | (107) |
| (Increase) decrease in other current assets | (29) | (53) |
| Increase (decrease) in accounts payable | 136 | 55 |
| Increase (decrease) in other current liabilities | 12 | 52 |
| (Increase) decrease in working capital | (113) | (91) |
| Income taxes paid | (73) | (127) |
| Pension contributions paid | (53) | (45) |
| Provisions used | (10) | (8) |
| Purchase and sale of own equity instruments, net | (45) | (48) |
| Impact of financial transactions on operating income/expense, net |  | (12) |
| Cash flows from (for) operating activities | 861 | 805 |
| Increase in long-term debt | 350 | 299 |
| (Decrease) in long-term debt | (17) | - |
| Increase in short-term debt | 670 | 463 |
| (Decrease) in short-term debt | (705) | (663) |
| Cash flows from debt, net | 298 | 99 |
| Interest paid | (24) | (33) |
| Purchase and sale of derivative financial instruments, net | - | (8) |
| Others, net | (7) | - |
| Cash flows from financial liabilities | 267 | 58 |
| Distribution to the shareholders paid | (515) | (495) |
| Cash flows from (for) financing activities | (248) | (437) |
| Acquisition of property, plant and equipment | (191) | (136) |
| Acquisition of intangible assets | (53) | (40) |
| Payments for investment property | (1) |  |
| Increase in share capital of jointly controlled entities |  | (9) |
| Acquisition of subsidiary, net of cash acquired | (224) | (331) |
| Proceeds from the disposal of property, plant and equipment | 2 | 1 |
| Interest received | 3 | 2 |
| Dividends received from jointly controlled entities | 2 |  |
| Purchase and sale of financial assets at fair value through income statement, net | - | 23 |
| Impact of financial transactions on investing, net | 35 |  |
| Others, net | (2) | (13) |
| Cash flows from (for) investing activities | (429) | (503) |
| Net increase (decrease) in cash and cash equivalents | 184 | (135) |
| Net effect of currency translation on cash and cash equivalents | 22 | (15) |
| Cash and cash equivalents at the beginning of the period | 328 | 478 |
| Cash and cash equivalents at the end of the period | 534 | 328 |


[^0]:    a) EBITDA: Earnings Before Interest (and other financial income (expense), net), Tax, Depreciation and Amortisation. This corresponds to operating income before depreciation, amortisation and impairment of long-lived assets.

[^1]:    a) EBITDA: Earnings Before Interest (and other financial income (expense), net), Tax, Depreciation and Amortisation. This corresponds to operating income before depreciation, amortisation and impairment of long-lived assets.

[^2]:    a) EBITDA: Earnings Before Interest (and other financial income (expense), net), Tax, Depreciation and Amortisation. This corresponds to operating income before depreciation, amortisation and impairment of long-lived assets.

[^3]:    a) EBITDA: Earnings Before Interest (and other financial income (expense), net), Tax, Depreciation and Amortisation. This corresponds to operating income before depreciation,

