

# Key figures

#### FINANCIAL REVIEW

#### For the year ended 31 December

in millions of Swiss francs except earnings per share data	2022	2021
Sales	7,117	6,684
Gross profit	2,762	2,855
as % of sales	38.8%	42.7%
EBITDA °	1,476	1,482
as % of sales	20.7%	22.2%
Operating income	1,112	1,089
as % of sales	15.6%	16.3%
Income attributable to non-controlling interests	_	_
Income attributable to equity holders of the parent	856	821
as % of sales	12.0%	12.3%
Earnings per share - basic (CHF)	92.83	89.03
Earnings per share - diluted (CHF)	92.51	88.37
Operating cash flow	948	1,288
as % of sales	13.3%	19.3%
Free cash flow <sup>b</sup>	479	843
as % of sales	6.7%	12.6%

a) EBITDA defined as Earnings Before Interest (and other financial income (expense), net), Tax, Depreciation and Amortisation, corresponds to operating income before depreciation, amortisation and impairment of long-lived assets.

#### For the six months ended 31 December

2022	2021
3,465	3,311
1,303	1,375
37.6%	41.5%
660	673
19.0%	20.3%
481	476
13.9%	14.4%
_	_
416	340
12.0%	10.3%
45.09	36.84
44.99	36.58
817	873
23.6%	26.4%
626	657
18.1%	19.8%
	3,465 1,303 37.6% 660 19.0% 481 13.9% 416 12.0% 45.09 44.99 817 23.6% 626

- a) EBITDA defined as Earnings Before Interest (and other financial income (expense), net), Tax, Depreciation and Amortisation, corresponds to operating income before depreciation, amortisation and impairment of long-lived assets.
- b) Free Cash Flow refers to operating cash flow after net investments, interest paid, lease payments and purchase and sale of own equity instruments.

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#### **GROUP**

#### For the year ended 31 December

in millions of Swiss francs	2022	2021
Sales to third parties	7,117	6,684
EBITDA °	1,476	1,482
as % of sales	20.7%	22.2%
One off items	(10)	(22)
Comparable EBITDA	1,486	1,504
as % of sales	20.9%	22.5%
Operating income	1,112	1,089
as % of sales	15.6%	16.3%

a) EBITDA defined as Earnings Before Interest (and other financial income (expense), net), Tax, Depreciation and Amortisation, corresponds to operating income before depreciation, amortisation and impairment of long-lived assets.

#### **FRAGRANCE & BEAUTY**

#### For the year ended 31 December

in millions of Swiss francs	2022	2021
Sales to third parties	3,256	3,091
EBITDA °	698	696
as % of sales	21.4%	22.5%
One off items	(4)	(2)
Comparable EBITDA	702	698
as % of sales	21.6%	22.6%
Operating income	558	547
as % of sales	17.1%	17.7%

a) EBITDA defined as Earnings Before Interest (and other financial income (expense), net), Tax, Depreciation and Amortisation, corresponds to operating income before depreciation, amortisation and impairment of long-lived assets.

#### **TASTE & WELLBEING**

in millions of Swiss francs	2022	2021
Sales to third parties	3,861	3,593
EBITDA a	778	786
as % of sales	20.1%	21.9%
One off items	(6)	(20)
Comparable EBITDA	784	806
as % of sales	20.3%	22.4%
Operating income	554	542
as % of sales	14.4%	15.1%

a) EBITDA defined as Earnings Before Interest (and other financial income (expense), net), Tax, Depreciation and Amortisation, corresponds to operating income before depreciation, amortisation and impairment of long-lived assets.

# Consolidated financial statements

# CONSOLIDATED INCOME STATEMENT

For the year ended 31 December

in millions of Swiss francs, except for earnings per share data	2022	2021
Sales	7,117	6,684
Cost of sales	(4,355)	(3,829)
Gross profit	2,762	2,855
as % of sales	38.8%	42.7%
Selling, marketing and distribution expenses	(907)	(921)
Research and product development expenses	(522)	(562)
Administration expenses	(200)	(239)
Share of results of joint ventures and associates	11	2
Other operating income	47	35
Other operating expense	(79)	(81)
Operating income	1,112	1,089
as % of sales	15.6%	16.3%
Financing costs	(100)	(94)
Other financial income (expense), net	(84)	(30)
Income before taxes	928	965
Income taxes	(72)	(144)
Income for the period	856	821
Attribution		
Income attributable to non-controlling interests	_	_
Income attributable to equity holders of the parent	856	821
as % of sales	12.0%	12.3%
Earnings per share – basic (CHF)	92.83	89.03
Earnings per share – diluted (CHF)	92.51	88.37

#### CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

in millions of Swiss francs	2022	2021
Income for the period	856	821
Items that may be reclassified to the income statement		
Cash flow hedges		
Movement in fair value, net	187	54
Gains (losses) removed from equity and recognised in the consolidated income statement	8	9
Movement on income tax	(14)	(4)
Exchange differences arising on translation of foreign operations		
Movement in fair value arising on hedging instruments of the net assets in foreign operations	57	42
Change in currency translation	(298)	(31)
Movement on income tax	]	(2)
Items that will not be reclassified to the income statement		
Defined benefit pension plans		
Remeasurement gains (losses) of post employment benefit obligations	153	222
Movement on income tax	(23)	(40)
Other comprehensive income for the period	71	250
Total comprehensive income for the period	927	1,071
Attribution		
Total comprehensive income attributable to non-controlling interests	_	_
Total comprehensive income attributable to equity holders of the parent	927	1,071



#### As at 31 December

in millions of Swiss francs	31 December 2022	31 December 2021 °
Assets		
Cash and cash equivalents	475	274
Derivative financial instruments	21	16
Financial assets at fair value through income statement	13	4
Accounts receivable - trade	1,512	1,464
Inventories	1,423	1,380
Current tax assets	71	57
Prepayments	64	65
Other current assets	128	147
Current assets	3,707	3,407
Derivative financial instruments	144	37
Property, plant and equipment	2,293	2,301
Intangible assets	4,646	4,857
Deferred tax assets	112	182
Post-employment benefit plan assets	22	69
Financial assets at fair value through income statement	286	297
Interests in joint ventures and investments in associates	53	37
Other non-current assets	246	247
Non-current assets	7,802	8,027
Total assets	11,509	11,434

in millions of Swiss francs	31 December 2022	31 December 2021 °
Liabilities and equity	2022	
Short-term debt	356	429
Derivative financial instruments	70	37
Accounts payable - trade and others	861	1,008
Accrued payroll & payroll taxes	164	235
Current tax liabilities	123	188
Financial liability - own equity instruments	123	148
Provisions	9	13
Other current liabilities	266	264
Current liabilities	1,971	2,322
Derivative financial instruments	1,771	<b>2,322</b> 61
Long-term debt	4,649	4,244
Provisions	75	83
Post-employment benefit plan liabilities	177	371
Deferred tax liabilities	270	285
Other non-current liabilities	112	127
Non-current liabilities	5,301	5,171
Total liabilities	7,272	7,493
Share capital	92	92
Retained earnings and reserves	6,614	6,365
Own equity instruments	(228)	(211)
Other components of equity	(2,246)	(2,317)
Equity attributable to equity holders of the parent	4,232	3,929
Non-controlling interests	5	12
Total equity	4,237	3,941
Total liabilities and equity	11,509	11,434

a) The financial position as at 31 December 2021 has been restated to reflect the acquisition price allocation adjustments for Custom Essence and DDW for a total increase of CHF 14 million explained and detailed in note 6 of the consolidated financial statements.



2022 in millions of Swiss francs	Share Capital	Retained earnings and reserves	Own equity instruments	Cash flow Curr hedges	ency translation differences	Remeasurement of post employment benefit obligations	Equity attributable to equity holders of the parents	Non- controlling interests	Total equity
Balance as at 1 January	92	6,365	(211)	(89)	(1,926)	(302)	3,929	12	3,941
Income for the period		856					856	_	856
Other comprehensive income for the period				181	(240)	130	71		71
Total comprehensive income for the period		856		181	(240)	130	927	_	927
Dividends paid		(607)					(607)		(607)
Movement on own equity instruments, net			(17)				(17)		(17)
Non-controlling interests								(7)	(7)
Net change in other equity items		(607)	(17)				(624)	(7)	(631)
Balance as at 31 December	92	6,614	(228)	92	(2,166)	(172)	4,232	5	4,237
2021 in millions of Swiss francs	Share Capital	Retained earnings	Own equity	Cash flow Curr	ency translation	Remeasurement of post employment		Non- controlling	
	Silate Capital	and reserves	instruments	hedges	differences	benefit obligations	the parents	interests	Total equity
Balance as at 1 January	92	6,133	instruments (168)	hedges (148)	differences (1,935)	benefit obligations (484)			Total equity 3,508
Income for the period	· · · · · · · · · · · · · · · · · · ·						the parents	interests	
,	· · · · · · · · · · · · · · · · · · ·	6,133					the parents 3,490	interests 18	3,508
Income for the period	· · · · · · · · · · · · · · · · · · ·	6,133		(148)	(1,935)	(484)	7the parents 3,490 821	interests 18	<b>3,508</b> 821
Income for the period Other comprehensive income for the period	· · · · · · · · · · · · · · · · · · ·	<b>6,133</b> 821		(148) 59	(1,935)	(484) 182	3,490 821 250	interests 18	3,508 821 250
Income for the period Other comprehensive income for the period Total comprehensive income for the period	· · · · · · · · · · · · · · · · · · ·	6,133 821 821		(148) 59	(1,935)	(484) 182	3,490 821 250 1,071	interests 18	3,508 821 250 1,071
Income for the period Other comprehensive income for the period Total comprehensive income for the period Dividends paid	· · · · · · · · · · · · · · · · · · ·	6,133 821 821	(168)	(148) 59	(1,935)	(484) 182	3,490 821 250 1,071 (589)	interests 18	3,508 821 250 1,071 (589)
Income for the period Other comprehensive income for the period Total comprehensive income for the period Dividends paid Movement on own equity instruments, net	· · · · · · · · · · · · · · · · · · ·	6,133 821 821	(168)	(148) 59	(1,935)	(484) 182	3,490 821 250 1,071 (589)	interests 18 -	3,508 821 250 1,071 (589) (43)

# CONSOLIDATED STATEMENT OF CASH FLOWS

in millions of Swiss francs	2022	2021
Income for the period	856	821
Income tax expense	72	144
Interest expense	93	86
Non-operating income and expense	91	38
Operating income	1,112	1,089
Depreciation of property, plant and equipment	209	204
Amortisation of intangible assets	155	186
Impairment of long-lived assets	_	3
Other non-cash items		
- share-based payments	4	67
- pension expense	45	45
- additional and unused provisions, net	8	18
- other non-cash items	(75)	(5)
Adjustments for non-cash items	346	518
(Increase) decrease in inventories	(82)	(165)
(Increase) decrease in accounts receivable	(112)	(93)
(Increase) decrease in other current assets	74	(15)
Increase (decrease) in accounts payable	(95)	167
Increase (decrease) in other current liabilities	(52)	10
(Increase) decrease in working capital	(267)	(96)
Income taxes paid	(182)	(153)
Pension contributions paid	(44)	(53)
Provisions used	(17)	(17)
Cash flows from (for) operating activities	948	1,288

a) The 'Acquisition of subsidiaries, net of cash acquired' cash flow has been restated to reflect the acquisition price allocation adjustments for Custom Essence and DDW explained and detailed in note 6 of the consolidated financial statements.

in millions of Swiss francs	2022	2021
Increase in long-term debt	708	316
(Decrease) in long-term debt	(2)	(14)
Increase in short-term debt	2,817	1,514
(Decrease) in short-term debt	(3,035)	(1,510)
Cash flows from debt, net	488	306
Interest paid	(72)	(72)
Purchase and sale of derivative financial instruments, net	5	(26)
Lease payments	(57)	(57)
Transactions of non-controlling interest	(7)	(6)
Others, net	(7)	(5)
Cash flows from financial liabilities	350	140
Distribution to the shareholders paid	(607)	(589)
Purchase and sale of own equity instruments, net	(51)	(69)
Cash flows from (for) financing activities	(308)	(518)
Acquisition of property, plant and equipment	(226)	(186)
Acquisition of intangible assets	(78)	(70)
Increase in share capital of jointly controlled entities	(1)	
Acquisition of subsidiary, net of cash acquired <sup>a</sup>		(400)
Proceeds from the disposal of property, plant and equipment	15	9
Proceeds from sales of intangible assets	_	
Interest received	11	8
Dividend received from joint ventures, associates and other investments	5	1
Purchase and sale of financial assets at fair value through income statement, net	(5)	(92)
Impact of financial transactions on investing, net	(92)	(27)
Others, net	(57)	(149)
Cash flows from (for) investing activities	(428)	(906)
Net increase (decrease) in cash and cash equivalents	212	(136)
Net effect of currency translation on cash and cash equivalents	(11)	(1)
Cash and cash equivalents at the beginning of the period	274	411
Cash and cash equivalents at the end of the period	475	274